Minutes of the Corporate, Finance, Properties and Tenders Committee - 22 June 2026

Members The Rt Hon Clover Moore AO - Lord Mayor of Sydney (Chair), Deputy Lord Mayor - Councillor Jess Miller, Councillor Olly Arkins, Councillor Sylvie Ellsmore, Councillor Lyndon Gannon, Councillor Robert Kok (Deputy Chair), Councillor Zann Maxwell, Councillor Matthew Thompson, Councillor Yvonne Weldon AM and Councillor Adam Worling.

Order of Business

Councillors agreed that the Order of Business be altered such that the Corporate, Finance, Properties and Tenders Committee meeting be deferred and held after the Environment and Climate Change Committee.

At the commencement of business at 3:16pm, those present were -

The Lord Mayor, Councillors Arkins, Ellsmore, Gannon, Kok, Maxwell, Miller, Thompson, Weldon and Worling.

Hybrid Meeting Arrangements

The Chair (the Lord Mayor) advised that Councillor Maxwell was attending the meeting of the Corporate, Finance, Tenders and Properties Committee remotely, via audio visual link, pursuant to the provisions of clause 4.20 of the Code of Meeting Practice.

Councillor Maxwell left the meeting of the Corporate, Finance, Tenders and Properties Committee at 3:20pm during discussion and before the vote on Item 3, and did not return.

Apologies

Councillor Maxwell extended an apology for his inability to attend the remainder of meeting of the Corporate, Finance, Properties and Tenders Committee.

Note – Councillor Maxwell's attendance at the Corporate, Finance, Properties and Tenders Committee was intermittent due to technical difficulties.

Adjournment

At 3:28pm, it was moved by the Chair (the Lord Mayor), seconded by Councillor Kok –

That the meeting of the Corporate, Finance, Tenders and Properties Committee be adjourned for approximately 15 minutes.

Carried unanimously.

At the resumption of the meeting of the Corporate, Finance, Tenders and Properties Committee at 3:40pm, the Lord Mayor, Councillors Arkins, Ellsmore, Gannon, Kok, Miller, Thompson, Weldon and Worling were present.

The meeting of the Corporate, Finance, Properties and Tenders Committee concluded at 5:03pm.

Item 1

Confirmation of Minutes

Moved by Councillor Kok, seconded by the Chair (the Lord Mayor) –

That the Minutes of the meeting of the Corporate, Finance, Properties and Tenders Committee of Monday 11 May 2026, as circulated to Councillors, be confirmed.

Carried unanimously.

Item 2

Statement of Ethical Obligations and Disclosures of Interest

No Councillors disclosed any pecuniary or non-pecuniary interests in any matters on the agenda for this meeting of the Corporate, Finance, Properties and Tenders Committee.

The Corporate, Finance, Properties and Tenders Committee recommended the following:

Item 3

Adoption - First Nations Strategic Framework 2026-2030

It is resolved that:

(A) Council adopt the First Nations Strategic Framework, as shown at Attachment A to the subject report;

(B) Council note the community insights and research to develop the First Nations Strategic Framework 2026-2030, as shown at Attachment B to the subject report; and

(C) authority be delegated to the Chief Executive Officer to make minor amendments to the First Nations Strategic Framework 2026-2030 in order to correct any minor drafting errors and finalise design, artwork and accessible formats for publication.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Kok, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X127861

Speakers

Dr Todd Phillips (Co-chair City of Sydney Aboriginal and Torres Strait Islander Advisory Panel) and Jinny-Jane Smith (Co-Chair City of Sydney Aboriginal and Torres Strait Islander Advisory Panel) addressed the meeting of the Corporate, Finance, Properties and Tenders Committee on Item 3.

Item 4

Integrated Planning and Reporting Program and Budget 2026/27 – Adoption

It is resolved that:

(A) Council note the submissions received from the community, and staff responses, on the exhibited suite of the Integrated planning and reporting documents as shown at Attachment C to the subject report;

(B) Council note the proposed changes to the documents, including fees and charges, as incorporated within the operational plan and resourcing strategy, and set out in Attachment D to the subject report;

(C) Council adopt the Operational Plan 2026/27, as shown at Attachment A to the subject report;

(D) Council adopt the long term financial plan, asset management planning documents consisting of the asset management strategy (including the asset management policy) and the community asset management plan, community engagement strategy and community participation plan, and the information and technology strategy within the Resourcing Strategy 2026, as shown at Attachment A to the subject Information Relevant To memorandum;

(E) Council endorse the people strategy (workforce management strategy) within the Resourcing Strategy 2026, as shown at Attachment A to the subject Information Relevant To memorandum;

(F) Council adopt the draft operating and capital budgets and future years' forward estimates as reflected in the operational plan 2026/27 and resourcing strategy 2026 including:

(i) Operating income of $776.4 million, operating expenditure before depreciation of $671.1 million for an operating result of $105.3 million, and a net result of $95.7 million after allowing for interest, depreciation and capital contributions;

(ii) Capital works expenditure of $265.2 million and a capital works contingency of $8.0 million;

(iii) Plant and assets net expenditure of $18.0 million;

(iv) Capital works (technology and digital services) of $25.5 million; and

(v) the updated Net property divestments of $115.6 million;

(G) Council adopt the rates, domestic waste management charges, stormwater charges and user fees and charges included within the Operational Plan 2026/27; and

(H) authority be delegated to the Chief Executive Officer to make minor amendments for clarity or correction of drafting errors, and to finalise design, artwork and accessible formats for publication prior to publication.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this alternative recommendation was moved by Councillor Kok, and seconded by Councillor Miller.

Variation. At the request of Councillor Arkins, and by consent, the motion was varied by the addition of a clause (G) to read as follows, with the remaining clauses to be renumbered accordingly –

(G) Council note a change in the Cash Flow Forecast in financial year 2026/27, including a change in the total cash balance at the beginning of the period from $801M in the Draft Operational Plan exhibited to $639M in the attached final Operational Plan and an associated change in property divestments figures. This is due to the delayed settlement of the 2018 Fig and Wattle property divestment from financial year 2025/26 to financial year 2026/27.

Carried unanimously.)

X127618

Speaker

Michael Mobbs (Sustainable Projects) addressed the meeting of the Corporate, Finance, Properties and Tenders Committee on Item 4.

Item 5

Investments Held as at 31 May 2026

It is resolved that the Investment Report as at 31 May 2026 be received and noted.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Kok, seconded by Councillor Worling, and carried unanimously.)

X127618

Item 6

International Travel - RC21 Conference 2026

It is resolved that:

(A) Council endorse Councillor Sylvie Ellsmore in representing the City of Sydney at the RC21 Conference from 18 to 23 July 2026 in Vienna, Austria;

(B) Council note that Councillor Sylvie Ellsmore will provide a report to Council after the travel; and

(C) authority be delegated to the Chief Executive Officer to authorise minor variations to travel plans including dates and costs as required (increase of up to $1,000 including GST).

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by the Chair (the Lord Mayor), seconded by Councillor Kok, and carried unanimously.)

X014468

Item 7

Extension of Licence Approval - Sydney Gay and Lesbian Mardi Gras Ltd

It is resolved that:

(A) Council approve a 100% rental subsidy to Sydney Gay and Lesbian Mardi Gras Ltd to licence Suite 9.03, Level 9, 309 Pitt Street, Sydney, for 3-years commencing on 1 September 2026, in accordance with section 356 of the Local Government Act 1993, on the following terms:

Licence Term	Market Rental Value per year	Subsidy (Rounded)	Subsidy Amount for 3-years	Rent to be paid
1 September 2026 to 31 August 2029	$138,450	100%	$415,350	$0

(B) authority be delegated to the Chief Executive Officer to enter into a licence agreement with Sydney Gay and Lesbian Mardi Gras Ltd on the terms of these resolutions; and

(C) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Kok, seconded by Councillor Worling, and carried unanimously.)

X111459

Item 8

Food Organics Collection Service Cost Benefit Analysis

It is resolved that Council:

(A) note the Food Organics Cost Benefit Analysis Review prepared by Morrison Low Advisory as shown at Confidential Attachment B to the subject report is confidential as it contains confidential commercial information;

(B) note the Food Organics Cost Benefit Analysis Review prepared by Morrison Low Advisory:

(i) assessed 2 service delivery scenarios for food organics collection from residents:

(a) Scenario 1 - insourced service delivery: continue the current service until June 2028, roll out the service to all households by June 2029, and continue full service from July 2029 by insourced staff; and

(b) Scenario 2 - outsourced service delivery: outsource the rollout from as early as July 2028 so that the service is available to all households by 1 July 2029 and continue full service from that date; and

(ii) identified key risks for financial modelling and procurement of food organics collection services at present:

(a) limited evidence base - the domestic food organics collection market is immature with very limited data and pricing available from other councils or industry;

(b) high service demand uncertainty - resident participation in the food organics service is not mandatory therefore post-rollout volumes are difficult to predict; and

(c) limited market response - eight industry collection operators were contacted and only two provided pricing. There was a significant disparity between the indicative pricing provided for an outsourced service;

(C) note the financial implications of the service delivery scenarios for food organics collection assessed in the Food Organics Cost Benefit Analysis Review at Confidential Attachment A to the subject report;

(D) endorse the implementation of Scenario 1: Insourcing; and

(E) note that a review of the food organics collection service delivery model including a cost benefit analysis will be undertaken after the first 5 years of full service operations and reported back to Council.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Kok, seconded by Councillor Worling, and carried unanimously.)

X124209.003

Speaker

Michael Mobbs (Sustainable Projects) addressed the meeting of the Corporate, Finance, Properties and Tenders Committee on Item 8.

Item 9

Service Review – Domestic Waste Collections

The Corporate, Finance, Properties and Tenders Committee decided that consideration of this matter shall be deferred to the meeting of Council on 29 June 2026.

Staff Recommendation

The staff recommendation to the Corporate, Finance, Properties and Tenders Committee was as follows -

It is resolved that Council:

(A) note the Service Review Domestic Waste Collections Report prepared by Morrison Low Advisory at Confidential Attachment C to the subject report is confidential as it contains confidential commercial information;

(B) note the Service Review Domestic Waste Collections Report prepared by Morrison Low Advisory:

(i) assessed 4 service delivery scenarios: fully outsourced, fully insourced, and 2 partial insourcing models;

(ii) identified the current fully outsourced model (Scenario 1) as the lowest cost option to Council over the assessment period;

(iii) identified potential service delivery improvements through the insourcing of residential booked clean-up and illegal dumping services (Scenario 3), with an increase in operational cost;

(iv) identified potential service delivery improvements through the insourcing of illegal dumping services (Scenario 4), with an increase in operational cost but less effective than Scenario 3; and

(v) identified full insourcing of all services (Scenario 2) would require substantial investment in additional workforce, fleet and depot infrastructure;

(C) note that Scenario 3 (a combination of outsourced bin collection and insourced clean up and illegal dumping collection) is the most favourable option, balancing financial outcomes and service delivery improvements;

(D) note the financial implications of the service delivery scenarios assessed in the Service Review Domestic Waste Collections Report at Confidential Attachment B to the subject report;

(E) endorse the implementation of Scenario 3;

(F) note that the insourced delivery of residential booked clean-up and illegal dumping services will commence as soon as practicable, with an update on the timeframe to be provided to Council by the Chief Executive Officer by mid-2027; and

(G) note that negotiations will be undertaken to vary the current contract with Cleanaway Pty Ltd in accordance with the clauses above and a CEO Update will be provided upon the execution of any variation.

Staff Report

The staff report on this matter can be found at Item 9 on the agenda of the meeting of the Corporate, Finance, Properties and Tenders Committee on 22 June 2026.

X117443.006

Item 10

Exemption from Tender - Soft Plastics Processing and Buyback

It is resolved that:

(A) Council approve an exemption from tender in accordance with section 55(3)(i) of the Local Government Act 1993 to enter into a contract with IQRenew Pty Ltd (ABN 57 622 865 365) for the Soft Plastics Processing and Buyback Service in accordance with the scope, term and maximum total contract value set out in the Confidential Attachment A to the subject report;

(B) Council note that a satisfactory result would not be achieved by inviting tenders for this work because:

(i) the Expression of Interest process constituted an open market approach and provided the opportunity for industry participation;

(ii) only one Expression of Interest was received, demonstrating the unavailability of additional competitive or reliable tenderers;

(iii) the one respondent demonstrated the capability and capacity to meet Council's technical, operational, sustainability and circular economy requirements;

(iv) undertaking a selective tender with a single participant would increase administrative effort and procurement costs without increasing competitive tension or improving outcomes; and

(v) the proposed engagement is the most efficient, practical and cost-effective procurement pathway available to Council in the current market conditions;

(C) authority be delegated to the Chief Executive Officer to negotiate, execute and administer (including exercising options, if appropriate) the contract for the Soft Plastics Processing and Buyback Service; and

(D) Council note that negotiations may not lead to a finalised contract and, if this occurs, Council will be advised of that outcome and next steps via a CEO Update.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Kok, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X127363.003